

January 10, 2022

Thousand Peaks Ranch Association Members,

In the past annual membership meetings, I have voted against raising the annual dues.

My vote was based on the lack of any clear explanation on the reasons that necessitated this increase.

This reason has been resolved and the letter before you clearly explain the necessity of the increase if the ranch is to recover and maintain a viable road network.

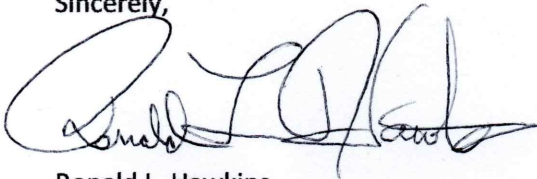
My wife and I purchased our original 3 lots in 2000 and an additional 2 lots in 2004.

This will increase my annual costs significantly, but without this increase access to my property will continue to deteriorate.

The Board has laid of the reason for this increase. I am impressed with the diligence of the Board to conserve and expend funds appropriately and communicate with the membership.

I encourage you to vote in support of the increase of the annual dues.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ronald L. Hawkins', with a stylized flourish extending to the right.

Ronald L. Hawkins

Board Member At Large

(269) 268-2667